

OSBM

PERSONAL SERVICES CONTRACTS
For Fiscal Year July 1, 2007-June 30, 2008

**As Directed by Session Law 2007-322, House Bill 749,
Part III (Repeal and Modify Certain Reporting
Requirements) Section 6.G.S. 116-30.6 is repealed
Section 7.G.S. 143-64.70(a) is rewritten**

March 2009



Prepared By:

Office of State Budget and Management
Office of State Personnel

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INTRODUCTION

Chapter 143-64.70 of the North Carolina General Statutes requires that the Office of State Budget and Management (OSBM) and the Office of State Personnel (OSP) report annually on the use of personal services contracts¹ by state agencies, universities, and boards to the Joint Legislative Commission on Governmental Operations. The report is to include information on the type, number, duration, cost, and effectiveness of these contracts. Session Law 2007-322, HB 749, Section 7, amended G.S. 143-64.70 to include only those contracts with an annual expenditure greater than \$25,000 (See Appendix A, page 9, for full text of amended statute).

Methodology

OSBM requested that each agency, university, or board provide the following information on the personal services contracts utilized during Fiscal Year July 1, '07 - June 30, '08 (referred as Fiscal Year 2008 throughout this report):

- Agency Name
- Division Name
- Purchase Order or Contract Number
- Description of Work Performed
- Contract Category
- Vendor or Contractor Name
- Name of State Employee Overseeing Contract
- Budget Code Number
- Fund Number
- Source of Funds (choose one: Appropriations, Receipts, or Other)
- If Receipts (choose one: Federal, Fees, Gifts, or Other)
- If Other (Describe)
- Expenditure Account Number
- Contract Award Amount
- Month/Day/Year Started
- Month/Day/Year Ended
- Yearly Dollar Amount Paid Meeting the \$25,000 Threshold
- Yearly Hours of Contract

The agency data was to be submitted to OSBM by January 8, 2009 at which time the information was verified, compiled and analyzed.

FINDINGS

Summary Tables and Charts

The tables and graphs on the following pages provide summary data on the types, number, and cost of personal services contracts for Fiscal Year 2008, in addition to historical information from previous fiscal years.

¹ Section II of the State Purchasing Manual defines a personal services contract as: "...services provided by a professional individual (person) on a temporary or occasional basis, including (by way of illustration, not limitation) those provided by a doctor, dentist, attorney, architect, professional engineer, scientist or performer of the fine arts and similar professions; the exemption applies only if the individual is using his/her professional skills to perform a professional task; a personal service may also be a consultant service, in which case consultant contracting procedures shall be followed." *Specifically excluded* from this definition are "service contracts" between an agency and a *company* that provides services, such as lawn or housekeeping.

Table 1 summarizes the personal services contract information submitted by agencies, universities, and boards/commissions from FY 2002 through FY 2008². The data includes the number, cost, and duration of contracts as well as the number of contractors, average number of contracts per contractor, and the number of state employees overseeing the contracts. For comparative purposes, the totals for 2002-06 in Table 1 have been adjusted to include only those contracts with costs greater than \$25,000. See the percent increase or decrease of FY 2008 over FY 2007.

Table 1 –Personal Services Contracts Summary

	FY 2001-02**	FY 2002-03**	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	% +, -- over '07
Total Number of Contracts > \$25,000	302	329	457	610	543	629	13.7%
Total Paid on Contracts: (All Funding Sources)	\$14,227,810	\$15,652,915	\$23,514,066	\$30,817,293	\$29,735,057	\$38,169,091	22.1%
Total Paid on Contracts: (General Funds)	\$10,771,895	\$12,383,200	\$17,616,789	\$23,513,528	\$22,417,169	\$28,247,681	20.6%
Number of Individual Contractors	216	317	448	588	512	600	14.7%
Average Number of Contracts per Contractor	1.40	1.04	1.02	1.04	1.06	1.05	-1.2%
Number of State Employees Overseeing Contracts	60	138	220	284	260	298	12.8%
Average # of Contracts/State Employee Oversees	5.0	2.4	2.1	2.1	2.1	2.1	1.1%
Average Length of Contract (in months)	NA	NA	19.4	16.1	19.0	15.1	-25.8%

**NOTE: Although all personal service contracts were reported for FY 2002 and 2003 and > \$5000 for FY 2005 and 2006, the numbers reported for 2001-2008 above are the amount spent and the number of contracts greater than \$25,000 for comparative purposes.

Table 2 categorizes the personal services contracts by type and includes the amount expended, number of contracts, and average months per contract³ by type. The FY 2008 average months per contract for all contract category types of 15.1 months are DOWN from the 19.0 average in FY 2007, the lowest for the past three fiscal years. The Health and Medical Services contract category has the largest amount of expenditures for FY 2008 with \$11.75 million. In this category, it is the LOWEST average months per contract of 20.7 for the past three fiscal years 2005, 2006, and 2007 with 27.1 months, 20.8 months, and 26.2 months respectively. Definitions for the contract types are located in Appendix B. Appendix C provides additional information on the personal services contracts by type within ranges of amount expended.

Table 2–Personal Services Contracts by Category TYPE

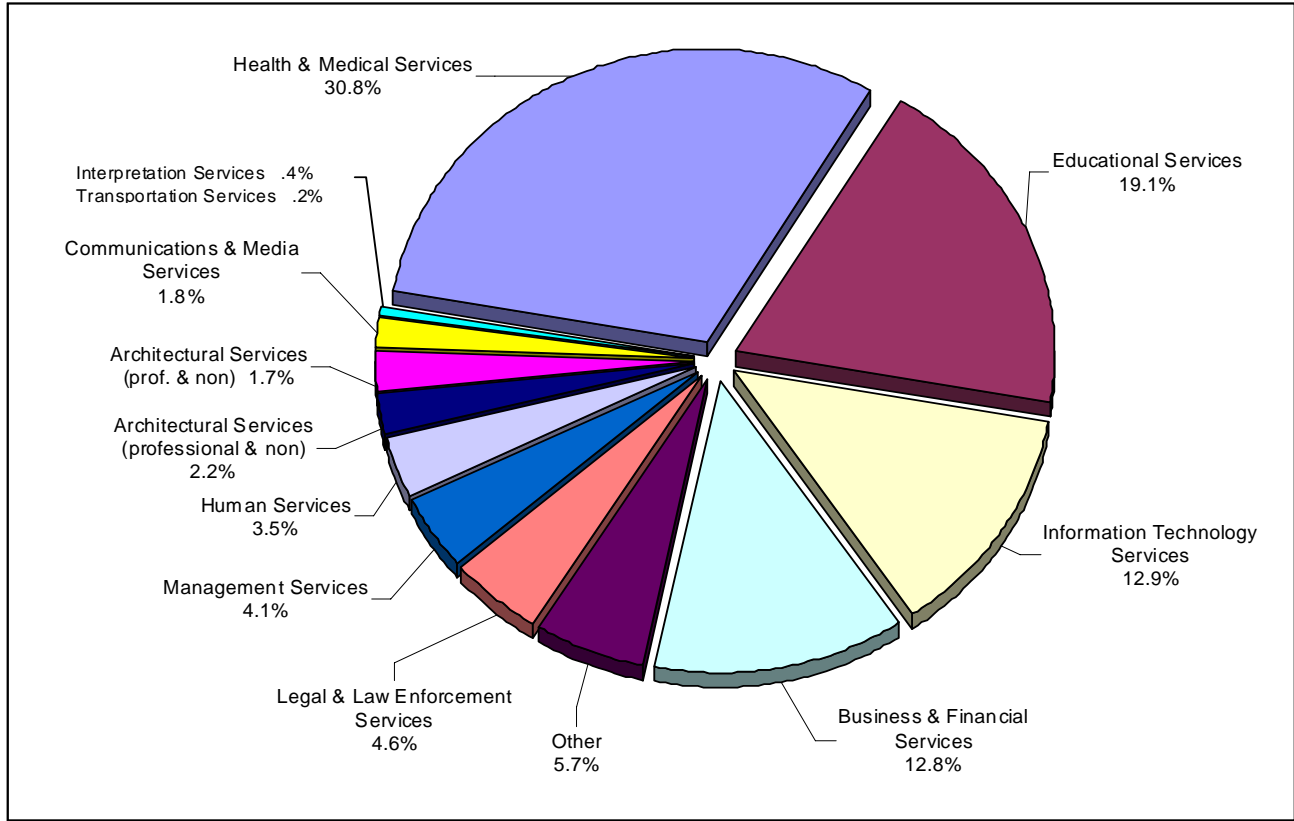
Contract Category Type	FY 2002 >\$25,000		FY 2003 >\$25,000		FY 2005 >\$25,000		FY 2006 >\$25,000		FY 2007 >\$25,000			FY 2008 >\$25,000 *Sorted			
	Amount Spent in millions	No.	Amount Spent in millions	No.	Amount Spent in millions	Average Months per Contract	Amount Spent in millions	No.	Average Months per Contract	Amount Spent in millions	No.	Average Months per Contract	* Amount Spent in millions	No.	Average Months per Contract
Health & Medical Services	\$ 7.10	171	\$ 7.88	173	\$ 8.32	173	\$ 10.65	211	20.8	\$ 9.80	196	26.2	\$ 11.75	210	20.7
Educational Services	\$.85	22	\$ 1.05	24	\$ 2.67	68	\$ 3.90	100	11.2	\$ 3.73	73	9.3	\$ 7.29	114	11.3
Inform. & Technology Servs	\$.47	7	\$.27	4	\$ 4.65	68	\$ 5.64	81	17.1	\$ 3.90	47	21.8	\$ 4.92	54	14.4
Business & Financial Servs	\$ 2.71	30	\$ 2.58	30	\$ 3.14	33	\$ 2.79	50	15.1	\$ 5.00	74	8.5	\$ 4.87	53	9.7
Other Services	\$.09	3	\$.59	11	\$ 1.39	34	\$ 1.53	33	8.1	\$.90	21	11.1	\$ 2.18	35	10.1
Legal & Law Enforcemnt Servs	\$ 1.17	29	\$ 1.00	22	\$.93	19	\$ 1.37	26	14.9	\$ 1.90	20	18.4	\$ 1.75	37	10.0
Management Services	\$.51	7	\$.25	5	\$.50	14	\$ 1.49	36	11.4	\$ 2.10	51	11.2	\$ 1.57	39	12.8
Human Services	\$.55	16	\$ 1.38	42	\$.65	19	\$.80	20	19.1	\$.70	17	24.1	\$ 1.34	33	15.3
Architect Servs (prof. & non)	\$.16	2	\$.04	1	\$.18	3	\$.00	0	.0	\$.50	13	16.5	\$.83	15	11.0
Engineering Prof. Services	\$.23	7	\$.19	6	\$.37	8	\$ 1.34	27	12.9	\$.70	15	20.5	\$.78	16	9.5
Communicate & Media Servs	\$.25	5	\$.31	7	\$.30	7	\$.80	17	10.4	\$.40	12	6.6	\$.67	17	8.7
Interpretation Services	\$.00	0	\$.05	1	\$.26	6	\$.06	2	13.7	\$.10	3	9.8	\$.15	4	7.9
Transportation Services	\$.00	0	\$.00	0	\$.03	1	\$.06	2	6.1	\$.00	0	.0	\$.07	2	17.8
Scientific Services	\$.12	3	\$.07	3	\$.07	2	\$.28	4	5.4	\$.03	1	11.2	\$.00	0	.0
(blank)	\$.00	0	\$.00	0	\$.07	2	\$.11	1	11.2	\$.00	0	.0	\$.00	0	.0
Total	\$ 14.21	302	\$ 15.65	329	\$ 23.44	457	\$ 30.71	610	16.1	\$ 29.73	543	19.0	\$ 38.17	629	15.1

² Information was not compiled for FY 2004; therefore, FY 2004 will not be reflected in any of the tables in this report.

³ Recording of average months per contract began in FY 2005.

The percentages of the FY 2008 expenditures by contract category TYPE are shown in Graph 1. Health & Medical Services and Educational Services are the areas that use the personal services contracts most, accounting for almost 50% of all contract expenditures.

Graph 1 - FY 2008 Expenditure Percentages by Contract TYPE



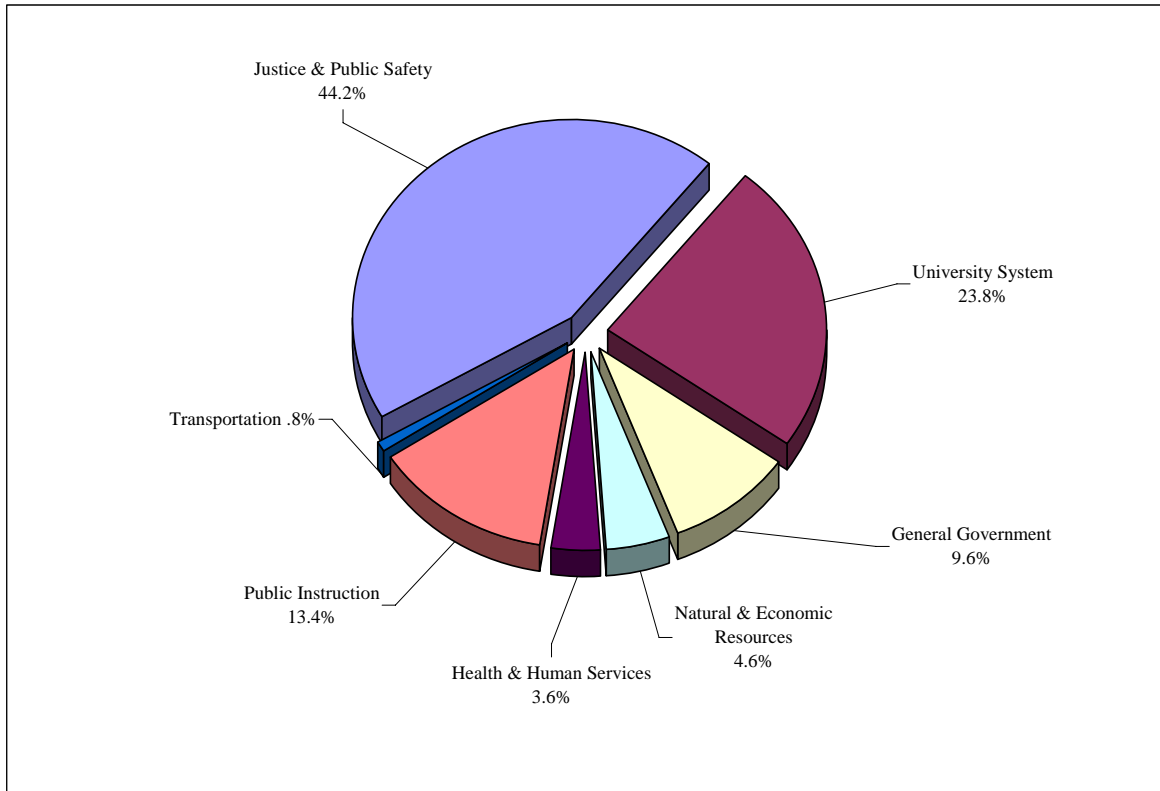
The amount expended and number of contracts by entity type is shown in Table 3. For fiscal years 2002-2008, the Justice & Public Safety entity type had the largest number of contracts and amount spent on personal services contracts. These were primarily in the Dept. of Correction for providing health and medical services. Appendix D provides detailed information for personal services contract information by legislative appropriations committee and entity type. See the bottom row of Appendix D on page 17 which shows the percentage of each contract type. Appendix E provides entity information at the agency level for all reported years.

Table 3 – Contracts by Entity Type

Entity Type	FY 2002		FY 2003		FY 2005		FY 2006		FY 2007		FY 2008 * Sorted by Amt. Spend (in \$M)	
	Amount Spent (in millions)	Number of Contracts > \$25,000	Amount Spent (in millions)	Number of Contracts > \$25,000	Amount Spent (in millions)	Number of Contracts > \$25,000	Amount Spent (in millions)	Number of Contracts > \$25,000	*Amount Spent (in millions)	Number of Contracts > \$25,000	*Amount Spent (in millions)	Number of Contracts > \$25,000
Justice & Public Safety	\$ 7.80	200	\$ 9.70	234	\$ 11.87	274	\$ 16.26	352	\$ 15.15	314	\$ 16.92	338
University System	\$ 2.22	41	\$ 1.82	36	\$ 2.88	62	\$ 5.13	94	\$ 7.15	111	\$ 9.07	137
Public Instruction	\$.20	5	\$.54	9	\$ 2.30	41	\$ 4.07	79	\$ 1.17	31	\$ 5.11	66
General Government	\$ 1.02	20	\$.84	15	\$ 1.17	16	\$ 2.43	37	\$ 2.92	40	\$ 3.67	33
Natural & Economic Resources	\$ 2.03	18	\$ 1.77	13	\$ 3.76	33	\$.69	12	\$ 1.69	14	\$ 1.74	21
Health & Human Services	\$.70	12	\$.81	17	\$ 1.25	24	\$ 1.55	26	\$ 1.27	26	\$ 1.37	27
Transportation	\$.21	5	\$.16	4	\$.22	5	\$.62	8	\$.36	6	\$.29	7
Community Colleges	\$.03	1	\$.03	1	\$.06	2	\$.07	2	\$.03	1	\$ -	0
Total	\$ 14.2	302	\$ 15.7	329	\$ 23.5	457	\$ 30.8	610	\$ 29.7	543	\$ 38.2	629

The percentage of expenditures by entity type for FY 2008 is shown in Graph 2. Justice & Public Safety accounts for over 44% of all the personal services contract expenditures by State entities.

**Graph 2 - FY 2008
Percentage of Expenditures by Entity Type**



The agency survey results were also compiled by fund type categories to show the type of funds used for payment of the personal services contracts. Table 4 shows the amounts and percentage of expenditures for all reporting fiscal years. As would be expected, the General Fund accounts for the majority of expenditures throughout the reporting period, accounting for 74% of FY 2008 expenditures.

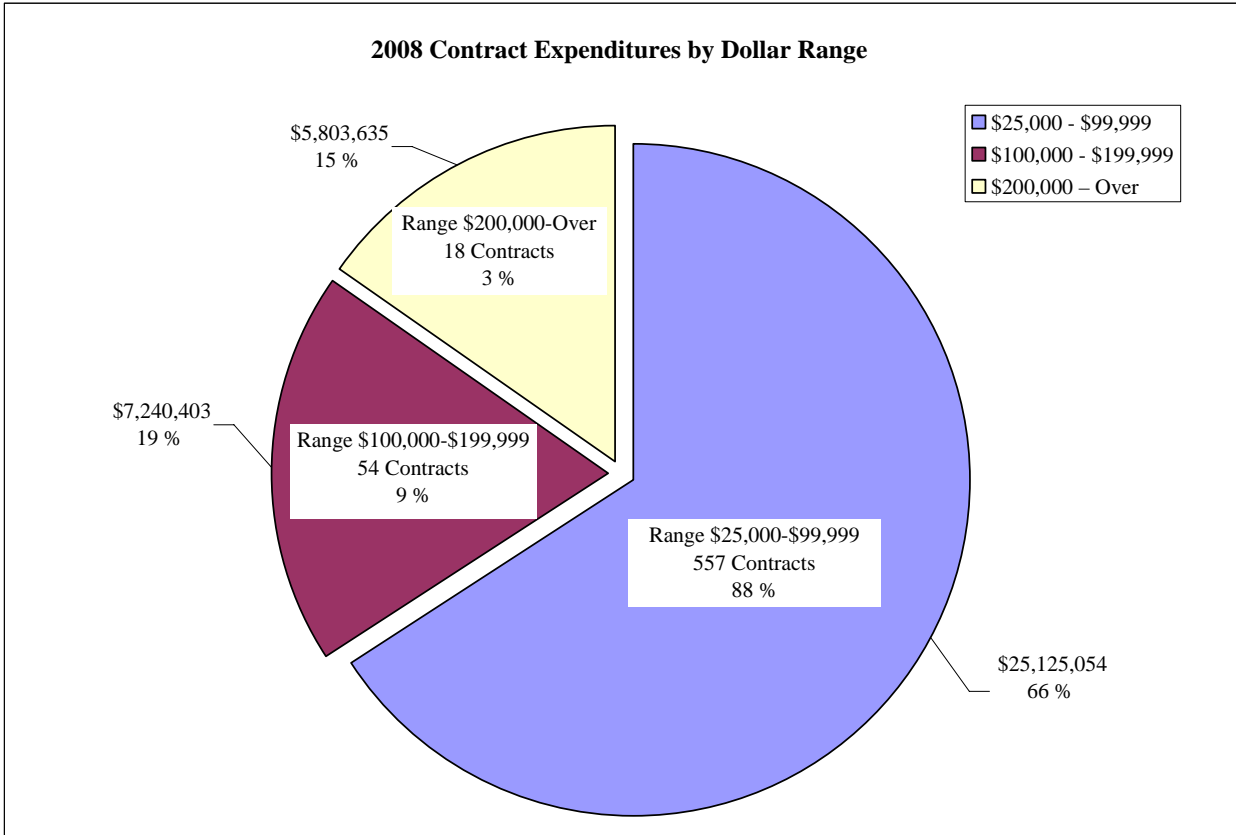
Table 4 – Expenditures by Fund Type Categories

Fund Type	FY 2002		FY 2003		FY 2005		FY 2006		FY 2007		FY 2008		\$\$ increase from FY2007 to FY2008	% increase from FY2007 to FY2008
	Amount Spent >\$25000	% of Amount Spent	Amount Spent >\$25000	% of Amount Spent	Amount Spent >\$25000	% of Amount Spent	Amount Spent >\$25000	% of Amount Spent	Amount Spent >\$25000	% of Amount Spent	Amount Spent >\$25000	% of Amount Spent		
1XXXX General Funds	\$ 10,996,913	77.3%	\$ 13,042,819	83.3%	\$ 17,951,413	76.3%	\$ 23,660,986	76.8%	\$ 22,417,169	75.0%	\$ 28,247,682	74.0%	\$ 6,275,341	28.6%
0XXXX Institutional Funds	\$ 1,159,735	8.2%	\$ 630,444	4.0%	\$ 1,550,379	6.6%	\$ 2,667,056	8.7%	\$ 2,759,863	9.4%	\$ 3,622,724	9.5%	\$ 862,861	31.3%
2XXXX Special Funds	\$ 933,923	6.6%	\$ 689,029	4.4%	\$ 2,981,335	12.7%	\$ 1,875,771	6.1%	\$ 2,867,189	9.8%	\$ 4,019,027	10.5%	\$ 1,151,838	40.2%
3XXXX Federal Funds	\$ -	.0%	\$ -	.0%	\$ -	.0%	\$ -	.0%	\$ -	.0%	\$ 26,729	.1%	\$ 26,729	100.0%
4XXXX Capital Project Funds	\$ 90,518	.6%	\$ 68,658	.4%	\$ 28,057	.1%	\$ -	.0%	\$ -	.0%	\$ 55,000	.1%	\$ 55,000	100.0%
5XXXX Enterprise Funds	\$ 652,429	4.6%	\$ 681,257	4.4%	\$ 565,784	2.4%	\$ 883,109	2.9%	\$ 623,363	2.1%	\$ 1,485,764	3.9%	\$ 862,401	138.3%
6XXXX Trust and Agency Funds	\$ -	.0%	\$ -	.0%	\$ -	.0%	\$ 402,410	1.3%	\$ 295,676	1.0%	\$ 196,465	.5%	\$ (99,211)	-33.6%
7XXXX Service Funds	\$ 132,380	.9%	\$ 158,250	1.0%	\$ -	.0%	\$ 406,175	1.3%	\$ 280,576	1.0%	\$ 222,127	.6%	\$ (58,449)	-20.8%
8XXXX Highway Funds	\$ 211,162	1.5%	\$ 157,243	1.0%	\$ 29,226	.1%	\$ 472,550	1.5%	\$ 314,052	1.1%	\$ 293,574	.8%	\$ (20,478)	-6.5%
*(blank)	\$ 50,720	.4%	\$ 225,215	1.4%	\$ 407,872	1.7%	\$ 449,236	1.5%	\$ 177,169	.6%	\$ -	.0%	\$ (177,169)	-100.0%
TOTAL	\$ 14,227,780	100.0%	\$ 15,652,915	100.0%	\$ 23,514,066	100.0%	\$ 30,817,293	100.0%	\$ 29,735,057	100.0%	\$ 38,169,091	100.0%	\$ 8,878,862	30.3%

* (blank) means the budget code was NOT listed on the data collection sheet submitted.

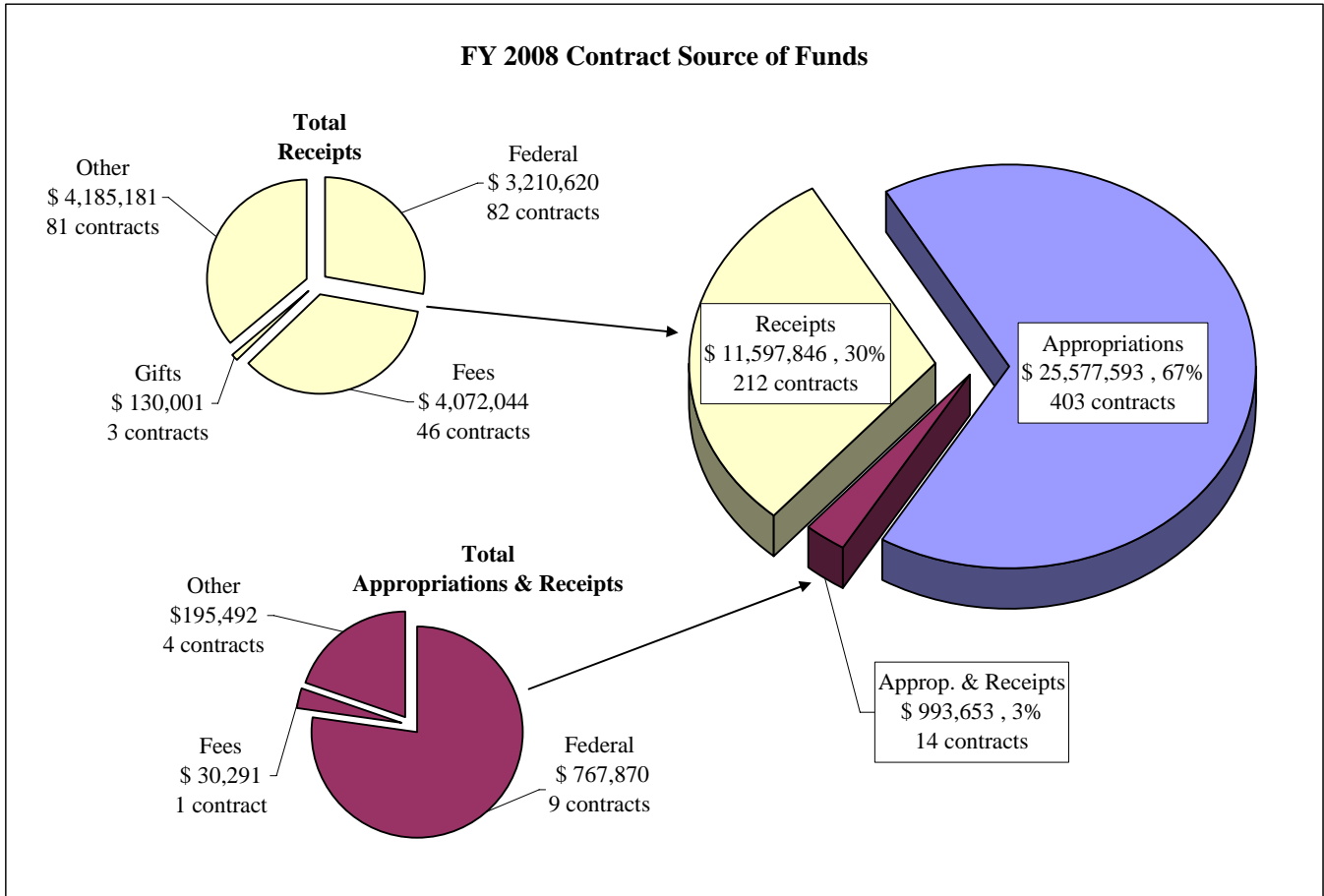
The information collected on personal services contracts was also grouped by dollar range. As shown in Graph 3, the contracts ranging from \$25,000 to \$99,999 account for 66% of the total personal services contract expenditures. This range also accounts for the largest number of contracts negotiated with 557 contracts for FY 2008 which is 88% of all contracts. The two categories of contracts over the range of \$100,000 combined, account for \$13,044,038 which represents 34% of the total contract expenditures. This represents only 72 contracts out of 629 which are less than 12% of the total.

Graph 3



Additional information gathered for FY 2008 revealed contract expenditures as shown in Graph 4 to be comprised of Appropriations (67%), Receipts (30%), or Appropriations & Receipts (3%). A breakdown of the Receipts and Appropriations/Receipts categories indicated the source of funding to include "Federal," "Fees," "Gifts", and "Other."

Graph 4



Effectiveness of Contracts

Use of personal services contracts enables state agencies to acquire professional services for short term duration without incurring the costs to establish state positions. It also provides agencies with an opportunity to obtain professional services that can be difficult to recruit and might otherwise not be available. Without this type of service, the Department of Correction, for example, would find it difficult to provide required medical and health services to inmates.

Further, for those personal services contracts in which the contractor is classified as an “independent contractor” as defined by the Fair Labor Standards Act (FLSA) and the Internal Revenue Service (IRS), the agency does not have to pay the costs of benefits, withholding tax, Social Security contribution, workers’ compensation, and overtime. The difference between the amount paid to an employee or to an independent contractor doing the same work can be substantial. Use of personal services contracts can offer more flexibility as agency work demands change.

However, the agencies utilizing personal services contracts should be careful not to abuse or misuse this service method. Agencies should annually evaluate their personal services contracts to ensure compliance with FLSA and IRS regulations as well as with the applicable administrative codes and what is in the best interest of the State.

For example, the codes related to personal service contracts do not provide clear instructions. According to the NC Administrative Codes, subchapter 5B-Purchase Procedures that deal specifically with personal service contracts:

- 01 NCAC 05B .0203, states that (b) North Carolina’s purchasing program shall be built on the principle of competition.
- 01 NCAC 05B .1401, Policy states “Under conditions listed in this Rule, otherwise if deemed to be in the public interest by the SPO or the agency, if under its delegation or benchmark, competition may be waived.”
- 01 NCAC 05B .1402, Approval and Documentation, states that “Although competition may be waived pursuant to Rule .1401 of this Section, its use is required wherever practicable.”

Data analyzed over the past three fiscal years (FY 2006, 2007, and 2008) has shown Universities and Agencies (40% of total personal service contracts covered by this report) are using the same person either three years in a row or two out of the three years. With the NCAC rules just mentioned, the use of personal service contracts for the same person over more than one year raises the question of whether it is better to have State employees perform the tasks or it may warrant looking at other ways to obtain the necessary skilled persons such as going out to bid through P&C.

Conclusion

With the first iteration of this report in FY 2002, the statute required that all personal services contracts with any annual expenditure be reported. Effective with the FY 2005 report, those contracts with an annual expenditure greater than \$5,000 were to be reported. In the current report for FY 2007 only contracts with an annual value greater than \$25,000 are reported. When the \$5,000 threshold was implemented, the number of contracts reported significantly decreased, yet a large percentage of the dollars expended were still captured. However, with the reporting threshold increasing to \$25,000, both a significant number of contracts and a significant percentage of the money expended falls below the \$25,000 threshold, bringing into question the future value of the report. For this reason, OSBM plans to gather data greater than \$10,000 per personal services contract for FY 2008-2009.

Appendix

Appendix	Title	Page
A	Session Law 2007-322 House Bill 749, Part III, Repeal and Modify certain reporting requirements for Personal Services Contracts.....	10
B	Definitions of Types of Personal Services Contracts	12
C	Personal Services Contracts by Category Type – FY 2008.....	14
D	Personal Services Expenditures by Legislative Appropriations Committee – FY 2008.....	16
E	Summary of Personal Services Contracts by State Agency – FY 2008	18

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Appendix A

Session Law 2007-322

House Bill 749

Part III

(Repeal and Modify Certain Reporting Requirements)

Section 6.G.S. 116-30.6 is repealed

Section 7. G.S. 143-64.70(a) reads as rewritten:

§ 143-64.70. Personal Service Contracts

(a) By January 1 of each year, each State department, agency, and institution shall make a detailed written report to the Office of State Budget and Management and the Office of State Personnel on its utilization of personal services contracts that have an annual expenditure greater than twenty-five thousand dollars (\$25,000). The report by each State department, agency, and institution shall include the following:

- (1) Identification of the department and employee responsible for oversight of the performance of the contract.
- (2) Vendor or contractor name, object of expenditure description, contract award amount, purchase order or contract number, purchase order start and end date, source of funds, and amount disbursed during the fiscal year.

(b) By March 15 of each year, the Office of State Budget and Management and the Office of State Personnel shall compile and analyze the information required under subsection (a) of this section and shall submit to the Joint Legislative Commission on Governmental Operations a detailed report on the type, number, duration, cost and effectiveness of State personal services contracts throughout State government. (2001-424, ss. 6.19(a), (b); 2005-276, s. 6.38.)

Source: <http://ncga.state.nc.us>

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Appendix B

DEFINITIONS OF TYPES OF PERSONAL SERVICES CONTRACT:

A Personal Services Contract is defined as:

An agreement for services provided by a professional individual on a temporary or occasional basis (e.g. engineer, speechwriter, nurse, accountant). This may also included advisory consulting services. People retained under the "Personal Services Contracts" umbrella include both those which have withholding by the state and those for whom the agency prepares a Form 1099.

Type of Contract	Description
Architectural Services (professional & non)	includes building design, interiors, space use, site planning, utilities architecture, energy management, landscape, flood control, drafting, surveying, etc.
Business & Financial Services	accounting, auditing, cash management, financial advisory, investment consulting, collection services, as well as organizational and other general management consulting services
Communications & Media Services	includes motion picture/television/video/audio production, journalistic/professional writer services, speechwriting, graphic arts, advertising services, etc.
Educational Services	includes teaching and instruction services, workshop facilitation, workshop organization and management, course development, etc.
Engineering Professional Services	includes civil, geological, machine, electrical, structural, general, agricultural, foundation, energy management, and other engineering services
Information Technology Services	includes telecommunication consulting, EDI, applications and systems analysis, etc.
Interpretation Services	includes signing, interpreting, translation, etc.
Health & Medical Services	includes physician, nursing, dental, mental health, x-ray, laboratory, pharmacy, audio logy, hygiene, vaccination, waste disposal, etc.
Human Services	includes barber/beautician, funeral services, referral services, working with special populations, counseling, case management, community relations, etc.
Legal & Law Enforcement Services	includes attorneys, paralegal, other court-related services such as court stenography services, as well as security analysts, security personnel, other law enforcement or correctional system specialists
Management Services	includes parking management, records management, insurance/risk management, exhibition/market management, building management, waste management services
Scientific Services	includes laboratory services, sampling, leak detection, other specialty services
Transportation Services	self-explanatory
Other	all others

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Appendix C

Personal Services Contracts Sorted by Category Type FY 2008											
Contract Type Category	No. of Contracts	% of Contracts Issued	Amount Spent (sorted)	% of Amount Spent	Avg. Cost per Contract	Contracts \$25,000-\$99,000		Contracts \$100,000-\$199,000		Contracts \$200,000 and Over	
						No. of Contracts	Amount Spent	No. of Contracts	Amount Spent	No. of Contracts	Amount Spent
Health & Medical Services	210	33.39%	\$ 11,751,535	30.79%	\$ 55,960	192	\$ 9,038,351	15	\$ 2,067,465	3	\$ 645,720
Educational Services	114	18.12%	\$ 7,289,951	19.10%	\$ 63,947	93	\$ 4,121,870	17	\$ 2,223,327	4	\$ 944,754
Information Technology Services	54	8.59%	\$ 4,921,658	12.89%	\$ 91,142	43	\$ 2,261,969	6	\$ 804,154	5	\$ 1,855,535
Business & Financial Services	53	8.43%	\$ 4,867,802	12.75%	\$ 91,845	42	\$ 1,814,945	5	\$ 695,231	6	\$ 2,357,626
Other	35	5.56%	\$ 2,176,313	5.70%	\$ 62,180	29	\$ 1,450,157	6	\$ 726,157	-	\$ -
Legal & Law Enforcement Services	37	5.88%	\$ 1,750,088	4.59%	\$ 47,300	36	\$ 1,559,808	1	\$ 190,280	-	\$ -
Management Services	39	6.20%	\$ 1,568,689	4.11%	\$ 40,223	38	\$ 1,432,797	1	\$ 135,892	-	\$ -
Human Services	33	5.25%	\$ 1,343,850	3.52%	\$ 40,723	33	\$ 1,343,850	-	\$ -	-	\$ -
Architectural Services (professional & non)	15	2.38%	\$ 828,430	2.17%	\$ 55,229	14	\$ 668,430	1	\$ 160,000	-	\$ -
Engineering Professional Services	16	2.54%	\$ 782,256	2.05%	\$ 48,891	15	\$ 649,966	1	\$ 132,290	-	\$ -
Communications & Media Services	17	2.70%	\$ 668,156	1.75%	\$ 39,303	16	\$ 562,549	1	\$ 105,607	-	\$ -
Interpretation Services	4	.64%	\$ 151,588	.40%	\$ 37,897	4	\$ 151,588	-	\$ -	-	\$ -
Transportation	2	.32%	\$ 68,774	.18%	\$ 34,387	2	\$ 68,774	-	\$ -	-	\$ -
Grand Total	629	100.0%	\$ 38,169,091	100.0%	\$ 60,682	557	\$ 25,125,053	54	\$ 7,240,403	18	\$ 5,803,635
						89%	66%	9%	19%	3%	15%

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Appendix D

Personal Services Contract Expenditures by Legislative Appropriations Committee FY 2008

Legislature Appropriations Committee	Agency Name	Total	Health & Medical Services	Educational Services	Inform. Technology Services	Business & Financial Services	Other	Legal & Law Enforce. Services	Mgmt. Services	Human Services	Architect. Services (profess. & non)	Engineer. Profess. Services	Commun. & Media Services	Interpret. Services	Transport. Services	Scientific Services
Education	NC Community College System	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Education	Dept. of Public Instruction	\$ 5,113,095		\$ 4,573,529	\$ 404,296								\$ 135,270			
Education	Elizabeth City State University	\$ 62,381				\$ 62,381										
Education	Fayetteville State University	\$ 527,648				\$ 346,327	\$ 40,000				\$ 93,600			\$ 47,721		
Education	NC A&T State Univ.	\$ 256,710	\$ 87,522	\$ 26,729		\$ 87,459		\$ 55,000								
Education	NC Central University	\$ 70,800				\$ 70,800										
Education	NC School of the Arts	\$ 226,735		\$ 60,698		\$ 53,522					\$ 82,350		\$ 30,165			
Education	NC State University	\$ 1,850,831	\$ 320,460	\$ 801,905	\$ 198,690		\$ 120,000	\$ 33,000			\$ 210,000		\$ 136,486	\$ 30,291		
Education	NC School of Science & Math	\$ 232,469		\$ 232,469												
Education	UNC Gen. Admin.	\$ 668,449		\$ 360,144	\$ 82,505	\$ 104,295							\$ 121,505			
Education	UNC Hospitals	\$ 720,630			\$ 146,110	\$ 339,146	\$ 99,482		\$ 135,892							
Education	UNC Pembroke	\$ 156,516		\$ 74,178		\$ 31,488	\$ 25,850						\$ 25,000			
Education	UNC-Appalachian															
Education	UNC-Asheville	\$ 31,320				\$ 31,320										
Education	UNC-Chapel Hill	\$ 304,145					\$ 304,145									
Education	UNC-Charlotte	\$ 30,255					\$ 30,255									
Education	UNC-East Carolina Univ	\$ 2,674,492	\$ 641,001	\$ 129,750		\$ 1,562,774	\$ 183,149	\$ 86,900	\$ 38,915					\$ 32,002		
Education	UNC-Greensboro	\$ 577,205	\$ 99,840	\$ 90,673			\$ 26,208			\$ 318,910				\$ 41,575		
Education	UNC-Wilmington	\$ 195,492	\$ 61,200	\$ 62,500	\$ 46,792								\$ 25,000			
Education	Western Carolina University															
Education	Winston-Salem State University	\$ 479,985		\$ 306,699		\$ 58,175			\$ 52,372		\$ 62,739					
University Subtotal		\$ 9,066,064	\$ 1,210,023	\$ 2,145,745	\$ 474,097	\$ 2,747,687	\$ 829,089	\$ 174,900	\$ 227,179	\$ 318,910	\$ 448,689	\$ -	\$ 338,156	\$ 151,588	\$ -	\$ -
Education Total		\$ 14,179,159	\$ 1,210,023	\$ 6,719,274	\$ 878,393	\$ 2,747,687	\$ 829,089	\$ 174,900	\$ 227,179	\$ 318,910	\$ 448,689	\$ -	\$ 473,426	\$ 151,588	\$ -	\$ -
Gen Gov	Dept. of Cultural Resources	\$ 36,700										\$ 36,700				
Gen Gov	Dept. of Insurance	\$ 97,066	\$ 37,430			\$ 34,475					\$ 25,161					
Gen Gov	Dept. of Secretary of State	\$ 97,205				\$ 65,610			\$ 31,595							
Gen Gov	Dept. of State Treasurer	\$ 359,298				\$ 164,568							\$ 194,729			
Gen Gov	ITS	\$ -														
Gen Gov	NC Department of Admin.	\$ -														
Gen Gov	NC General Assembly	\$ 157,447					\$ 157,447									
Gen Gov	NC Office of the State Auditor	\$ 43,688				\$ 43,688										
Gen Gov	NC Office of the State Controller	\$ 2,648,893		\$ 91,700	\$ 2,149,668	\$ 407,525										
Gen Gov	NC State Bd. Of Cos. Art Exam.	\$ -														
Gen Gov	NC State Board of Opticians	\$ -														
Gen Gov	NC State Health Plan	\$ -														
Gen Gov	Office of Administrative Hearings	\$ -														
Gen Gov	Office of the Governor	\$ 203,397		\$ 25,123	\$ 121,176			\$ 31,170	\$ 25,928							
Gen Gov	State Board of Elections	\$ 30,000						\$ 30,000								
Gen Gov Total		\$ 3,673,694	\$ 37,430	\$ 116,823	\$ 2,270,844	\$ 715,866	\$ 157,447	\$ 61,170	\$ 57,523	\$ -	\$ 25,161	\$ 36,700	\$ 194,729	\$ -	\$ -	\$ -

Appendix D (Cont.)

Personal Services Contract Expenditures by Legislative Appropriations Committee FY 2008

Legislature Appropriations Committee	Agency Name	Total	Health & Medical Services	Educational Services	Inform. Technology Services	Business & Financial Services	Other	Legal & Law Enforce. Services	Mgmt. Services	Human Services	Architect. Services (profess. & non)	Engineer. Profess. Services	Commun. & Media Services	Interpret. Services	Transport. Services	Scientific Services
NER	DENR	\$ 62,291				\$ 62,291										
NER	Dept. of Agriculture & CS	\$ 727,395			\$ 25,000	\$ 30,000	\$ 614,500		\$ 57,895							
NER	Dept. of Commerce	\$ 952,043				\$ 952,043										
NER	ESC	\$ -														
NER	NC Dept of Labor	\$ -														
NER	NC Wildlife Resources Com.	\$ -														
NER Total		\$ 1,741,729	\$ -	\$ -	\$ 25,000	\$ 1,044,334	\$ 614,500	\$ -	\$ 57,895	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation	NC GTP	\$ 84,000					\$ 84,000									
Transportation	NC DOT	\$ 209,574	\$ 179,574									\$ 30,000				
Transportation Total		\$ 293,574	\$ 179,574	\$ -	\$ -	\$ -	\$ 84,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -
DHHS	DHHS-Services for the BD & HH	\$ -														
DHHS	DHHS-Social Services	\$ 228,724		\$ 109,224		\$ 30,000		\$ 89,500								
DHHS	DHHS-Health Services	\$ 209,463	\$ 89,947				\$ 119,515									
DHHS	DHHS-Public Health	\$ 145,820					\$ 145,820									
DHHS	DHHS-Office of Educ.Services	\$ -														
DHHS	DHHS-Voc. Rehab.	\$ -														
DHHS	DHHS-Central Administration	\$ 427,887	\$ 96,165		\$ 166,282	\$ 37,440				\$ 128,000						
DHHS	DHHS-Child Development	\$ 31,570							\$ 31,570							
DHHS	DHHS-Medical Assistance	\$ 28,619	\$ 28,619													
DHHS	DHHS-Mental Health	\$ 293,533	\$ 210,455					\$ 83,078								
DHHS Total		\$ 1,365,616	\$ 425,186	\$ 109,224	\$ 166,282	\$ 67,440	\$ 265,335	\$ 172,578	\$ 31,570	\$ 128,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
JPS	AOC-Indigent Defense Services	\$ 711,840						\$ 711,840								
JPS	AOC-NC Judicial Branch of Gov.	\$ 33,000						\$ 33,000								
JPS	Dept. of Correction	\$ 13,490,955	\$ 9,641,022	\$ 98,631	\$ 1,450,616	\$ 264,239	\$ 82,700	\$ 129,536	\$ 236,945	\$ 509,750	\$ 293,187	\$ 715,556			\$ 68,774	
JPS	Dept. of Crime Control & PS	\$ 1,955,183	\$ 68,680	\$ 175,591	\$ 130,523	\$ 28,237	\$ 143,242	\$ 138,920	\$ 865,417	\$ 343,180	\$ 61,393					
JPS	Dept. of Justice	\$ 420,305						\$ 328,145	\$ 92,160							
JPS	DJJDP	\$ 304,038	\$ 189,620	\$ 70,408						\$ 44,010						
JPS Total		\$ 16,915,321	\$ 9,899,323	\$ 344,630	\$ 1,581,139	\$ 292,476	\$ 225,942	\$ 1,341,440	\$ 1,194,521	\$ 896,940	\$ 354,579	\$ 715,556	\$ -	\$ -	\$ 68,774	\$ -
Grand Total		\$ 38,169,091	\$ 11,751,535	\$ 7,289,951	\$ 4,921,658	\$ 4,867,803	\$ 2,176,313	\$ 1,750,088	\$ 1,568,689	\$ 1,343,850	\$ 828,430	\$ 782,256	\$ 668,156	\$ 151,588	\$ 68,774	\$ -
Percentage		100.0%	30.8%	19.1%	12.9%	12.8%	5.7%	4.6%	4.1%	3.5%	2.2%	2.0%	1.8%	.4%	.2%	.0%

**Appendix E
Summary of Personal Services Contracts by State Agency**

State Agency	Legislative Approps Committee	For Fiscal Year '07-'08 (July-June) > \$25,000				For Fiscal Year '06-'07 (July-June) > \$25,000				For Fiscal Year '05-'06 (July-June) > \$25,000				For Fiscal Year '04-'05 (July-June) > \$25,000				For Fiscal Year '02-'03 (July-June) > \$25,000				For Fiscal Year '01-'02 (July-June) > \$25,000			
		No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '07-'08	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '06-'07	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '05-'06	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '04-'05	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '02-'03	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '01-'02	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000
1 Dept. of Community Colleges	Education	0	\$ -	.00%	\$ -	1	\$ 29,640	.10%	\$ 29,640	2	\$ 68,530	.22%	\$ 34,265	2	\$ 59,400	.25%	\$ 29,700	1	\$ 25,200	.16%	\$ 25,200	1	\$ 30,800	.22%	\$ 30,800
1 Dept. of Public Instruction	Education	66	\$ 5,113,095	13.40%	\$ 77,471	31	\$ 1,165,751	3.92%	\$ 37,605	79	\$ 4,072,170	13.21%	\$ 51,546	41	\$ 2,304,906	9.80%	\$ 56,217	9	\$ 536,133	3.43%	\$ 59,570	5	\$ 213,447	1.51%	\$ 42,689
University System																									
1 UNC General Administration	Education	18	\$ 668,449	2.25%	\$ 37,136	18	\$ 709,672	2.39%	\$ 39,426	9	\$ 481,130	1.56%	\$ 53,459	6	\$ 219,972	.94%	\$ 36,662	6	\$ 309,006	1.97%	\$ 51,501	5	\$ 268,963	1.90%	\$ 53,793
2 Appalachian State Univ.	Education	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	2	\$ 56,595	.18%	\$ 28,298	1	\$ 25,436	.11%	\$ 25,436	0	\$ -	.00%	\$ -	1	\$ 37,499	.26%	\$ 37,499
3 East Carolina Univ.	Education	24	\$ 2,674,492	8.99%	\$ 111,437	18	\$ 2,265,121	7.62%	\$ 125,840	15	\$ 1,050,722	3.41%	\$ 70,048	9	\$ 641,730	2.73%	\$ 71,303	6	\$ 212,661	1.36%	\$ 35,444	9	\$ 548,620	3.87%	\$ 60,958
4 Elizabeth City State	Education	2	\$ 62,381	.21%	\$ 31,191	0	\$ -	.00%	\$ -	4	\$ 186,514	.61%	\$ 46,629	2	\$ 67,665	.29%	\$ 33,833	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
5 Fayetteville State	Education	7	\$ 527,648	1.77%	\$ 75,378	7	\$ 475,397	1.60%	\$ 67,914	4	\$ 295,452	.96%	\$ 73,863	2	\$ 95,200	.40%	\$ 47,600	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
6 NC A&T State Univ.	Education	5	\$ 256,710	.86%	\$ 51,342	4	\$ 267,744	.90%	\$ 66,936	3	\$ 160,082	.52%	\$ 53,361	1	\$ 39,655	.17%	\$ 39,655	0	\$ -	.00%	\$ -	3	\$ 75,000	.53%	\$ 25,000
7 NC Central Univ.	Education	2	\$ 70,800	.24%	\$ 35,400	4	\$ 145,000	.49%	\$ 36,250	2	\$ 54,750	.18%	\$ 27,375	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	1	\$ 30,000	.21%	\$ 30,000
8 University of NC School of Arts	Education	5	\$ 226,735	.76%	\$ 45,347	0	\$ -	.00%	\$ -	1	\$ 26,475	.09%	\$ 26,475	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	1	\$ 27,471	.19%	\$ 27,471
9 NC State Univ.	Education	34	\$ 1,850,831	6.22%	\$ 54,436	24	\$ 1,443,604	4.85%	\$ 60,150	16	\$ 822,893	2.67%	\$ 51,431	9	\$ 395,086	1.68%	\$ 43,898	6	\$ 233,885	1.49%	\$ 38,981	5	\$ 260,303	1.84%	\$ 52,061
10 UNC-Hospitals	Education	6	\$ 720,630	2.42%	\$ 120,105	5	\$ 430,266	1.45%	\$ 86,053	4	\$ 370,359	1.20%	\$ 92,590	8	\$ 540,784	2.30%	\$ 67,598	10	\$ 681,257	4.35%	\$ 68,126	9	\$ 652,429	4.60%	\$ 72,492
11 UNC-Asheville	Education	1	\$ 31,320	.11%	\$ 31,320	1	\$ 42,000	.14%	\$ 42,000	1	\$ 51,210	.17%	\$ 51,210	4	\$ 133,425	.57%	\$ 33,356	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
12 UNC-Chapel Hill	Education	3	\$ 304,145	1.02%	\$ 101,382	13	\$ 433,761	1.46%	\$ 33,366	9	\$ 449,236	1.46%	\$ 49,915	6	\$ 206,167	.88%	\$ 34,361	4	\$ 171,345	1.09%	\$ 42,836	3	\$ 89,914	.63%	\$ 29,971
13 UNC-Charlotte	Education	1	\$ 30,255	.10%	\$ 30,255	3	\$ 133,617	.45%	\$ 44,539	4	\$ 206,128	.67%	\$ 51,532	3	\$ 109,085	.46%	\$ 36,362	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
14 UNC-Greensboro	Education	11	\$ 577,205	1.94%	\$ 52,473	10	\$ 636,698	2.14%	\$ 63,670	13	\$ 499,922	1.62%	\$ 38,456	6	\$ 209,757	.89%	\$ 34,960	1	\$ 27,233	.17%	\$ 27,233	0	\$ -	.00%	\$ -
15 UNC-Pembroke	Education	5	\$ 156,516	.53%	\$ 31,303	0	\$ -	.00%	\$ -	1	\$ 25,000	.08%	\$ 25,000	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
16 UNC-Wilmington	Education	4	\$ 195,492	.66%	\$ 48,873	3	\$ 144,527	.49%	\$ 48,176	0	\$ -	.00%	#DIV/0!	1	\$ 44,000	.19%	\$ 44,000	3	\$ 183,898	1.17%	\$ 61,299	1	\$ 54,755	.39%	\$ 54,755
17 Western Carolina	Education	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	2	\$ 249,700	.81%	\$ 124,850	1	\$ 52,340	.22%	\$ 52,340	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
18 Winston Salem State	Education	4	\$ 479,985	1.61%	\$ 119,996	0	\$ -	.00%	\$ -	0	\$ -	.00%	#DIV/0!	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	2	\$ 149,394	1.05%	\$ 74,697
19 NC School of Science & Math	Education	5	\$ 232,469	.78%	\$ 46,494	1	\$ 25,504	.09%	\$ 25,504	4	\$ 147,457	.48%	\$ 36,864	3	\$ 97,054	.41%	\$ 32,351	0	\$ -	.00%	\$ -	1	\$ 30,030	.21%	\$ 30,030
Total University System		137	\$ 9,066,063	23.75%	\$ 66,176	111	\$ 7,152,912	24.06%	\$ 64,441	94	\$ 5,133,625	16.66%	\$ 54,613	62	\$ 2,877,356	12.24%	\$ 46,409	36	\$ 1,819,285	11.62%	\$ 50,536	41	\$ 2,224,378	15.69%	\$ 54,253
Total Education		203	\$ 14,179,158	37.15%	\$ 69,848	143	\$ 8,348,303	28.08%	\$ 58,380	175	\$ 9,274,325	30.09%	\$ 52,996	105	\$ 5,241,662	22.29%	\$ 49,921	46	\$ 2,380,618	15.21%	\$ 51,753	47	\$ 2,468,625	17.41%	\$ 52,524
General Government																									
1 Board of Electrolysis Examiners	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
2 Dept. of Administration	General Government	0	\$ -	.00%	\$ -	14	\$ 572,806	1.93%	\$ 40,915	7	\$ 596,026	1.93%	\$ 85,147	2	\$ 100,185	.43%	\$ 50,093	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
3 Dept. of Cultural Resources	General Government	1	\$ 36,700	.12%	\$ 36,700	1	\$ 26,880	.09%	\$ 26,880	3	\$ 235,073	.76%	\$ 78,358	2	\$ 322,513	1.37%	\$ 161,257	1	\$ 100,000	.64%	\$ 100,000	0	\$ -	.00%	\$ -
4 Dept. of Insurance	General Government	3	\$ 97,066	.33%	\$ 32,355	4	\$ 257,921	.87%	\$ 64,480	2	\$ 69,342	.23%	\$ 34,671	1	\$ 25,910	.11%	\$ 25,910	3	\$ 139,750	.89%	\$ 46,583	5	\$ 211,755	1.49%	\$ 42,351
5 Dept. of Revenue	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
6 Dept. of Secretary of State	General Government	2	\$ 97,205	.33%	\$ 48,603	2	\$ 116,746	.39%	\$ 58,373	2	\$ 90,449	.30%	\$ 45,225	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
7 Dept. of State Auditor	General Government	1	\$ 43,688	.15%	\$ 43,688	3	\$ 140,138	.47%	\$ 46,713	3	\$ 130,031	.42%	\$ 43,344	1	\$ 35,550	.15%	\$ 35,550	0	\$ -	.00%	\$ -	2	\$ 73,688	.52%	\$ 36,844
8 Dept. of State Treasurer	General Government	7	\$ 359,298	1.21%	\$ 51,328	9	\$ 392,778	1.32%	\$ 43,642	10	\$ 442,715	1.44%	\$ 44,272	4	\$ 370,780	1.58%	\$ 92,695	1	\$ 40,800	.26%	\$ 40,800	5	\$ 261,540	1.84%	\$ 52,308
9 NC General Assembly	General Government	1	\$ 157,447	.53%	\$ 157,447	1	\$ 50,000	.17%	\$ 50,000	1	\$ 43,500	.14%	\$ 43,500	1	\$ 27,625	.12%	\$ 27,625	1	\$ 30,300	.19%	\$ 30,300	1	\$ 43,543	.31%	\$ 43,543
10 NC Auctioneer Licensing Board	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
11 NC Board of Opticians	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
12 NC Housing & Finance Agency	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
13 NC Education Lottery	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
14 NC Psychology Board	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
15 Office of Admin. Hearings	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	1	\$ 26,181	.18%	\$ 26,181

**Appendix E (Cont.)
Summary of Personal Services Contracts by State Agency**

State Agency	Legislative Approps Committee	For Fiscal Year '07-'08 (July-June) > \$25,000				For Fiscal Year '06-'07 (July-June) > \$25,000				For Fiscal Year '05-'06 (July-June) > \$25,000				For Fiscal Year '04-'05 (July-June) > \$25,000				For Fiscal Year '02-'03 (July-June) > \$25,000				For Fiscal Year '01-'02 (July-June) > \$25,000			
		No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '07-'08	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '06-'07	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '05-'06	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '04-'05	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '02-'03	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '01-'02	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000
16 Office of Information Technology Svcs.	General Government	4	\$ 147,104	.49%	\$ 36,776	0	\$ -	.00%	\$ -	2	\$ 70,280	.23%	\$ 35,140	0	\$ -	.00%	\$ -	1	\$ 38,430	.25%	\$ 38,430	2	\$ 85,720	.60%	\$ 42,860
17 Office of Lt. Governor	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
18 Office of State Controller	General Government	11	\$ 2,648,893	8.91%	\$ 240,808	4	\$ 1,284,820	4.32%	\$ 321,205	4	\$ 661,408	2.15%	\$ 165,352	2	\$ 195,382	.83%	\$ 97,691	1	\$ 127,616	.82%	\$ 127,616	1	\$ 180,185	1.27%	\$ 180,185
19 Office of State Personnel	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
20 Office of the Governor	General Government	2	\$ 56,293	.19%	\$ 28,147	0	\$ -	.00%	\$ -	2	\$ 62,813	.20%	\$ 31,407	2	\$ 60,288	.26%	\$ 30,144	3	\$ 110,985	.71%	\$ 36,995	2	\$ 84,753	.60%	\$ 42,377
21 State Board of Examiners for Nursing Homes Administrators	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
22 State Board of Barber Examiners	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
23 State Board of Cosmetic Art Examiners	General Government	0	\$ -	.00%	\$ -	1	\$ 47,575	.16%	\$ 47,575	1	\$ 25,775	.08%	\$ 25,775	1	\$ 31,913	.14%	\$ 31,913	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
24 State Board of Elections	General Government	1	\$ 30,000	.10%	\$ 30,000	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
26 State Health Benefit Office	General Government	0	\$ -	.00%	\$ -	1	\$ 31,402	.11%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
25 State Ethics Commission	General Government	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
Total General Government		33	\$ 3,673,694	9.62%	\$ 111,324	40	\$ 2,921,066	9.82%	\$ 73,027	37	\$ 2,427,412	7.88%	\$ 65,606	16	\$ 1,170,146	4.98%	\$ 73,134	11	\$ 587,881	3.76%	\$ 53,444	19	\$ 967,365	6.82%	\$ 50,914
Natural and Economic Resources																									
1 Dept. of Agriculture & Consumer Services	NER	14	\$ 727,395	2.45%	\$ 51,957	5	\$ 172,248	.58%	\$ 34,450	9	\$ 512,750	1.66%	\$ 56,972	2	\$ 57,406	.24%	\$ 28,703	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
2 Dept. of Commerce	NER	6	\$ 952,043	3.20%	\$ 158,674	7	\$ 1,422,676	4.78%	\$ 203,239	1	\$ 27,300	.09%	\$ 27,300	9	\$ 1,757,849	7.48%	\$ 195,317	7	\$ 1,458,467	9.32%	\$ 208,352	10	\$ 1,671,326	11.79%	\$ 167,133
3 Dept. of Envir. & Natural Resources	NER	1	\$ 62,291	.21%	\$ 62,291	1	\$ 67,709	.23%	\$ 67,709	1	\$ 41,000	.13%	\$ 41,000	3	\$ 125,913	.54%	\$ 41,971	4	\$ 225,477	1.44%	\$ 56,369	6	\$ 292,271	2.06%	\$ 48,712
4 NC Wildlife Resources Commission	NER	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	19	\$ 1,820,783	7.74%	\$ 95,831	1	\$ 26,667	.17%	\$ 26,667	1	\$ 31,056	.22%	\$ 31,056
5 Dept. of Labor	NER	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
6 Empl. Security Commission	NER	0	\$ -	.00%	\$ -	1	\$ 28,600	.10%	\$ 28,600	1	\$ 106,210	.34%	\$ 106,210	0	\$ -	.00%	\$ -	1	\$ 28,847	.18%	\$ 28,847	1	\$ 37,500	.26%	\$ 37,500
7 NC State Ports Authority	NER	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	-	\$ -	.00%	\$ -	1	\$ 53,870	.34%	\$ 53,870	0	\$ -	.00%	\$ -
Total Nat. & Econ. Resources		21	\$ 1,741,729	4.56%	\$ 82,939	14	\$ 1,691,233	5.69%	\$ 120,802	12	\$ 687,260	2.23%	\$ 57,272	33	\$ 3,761,951	16.00%	\$ 113,999	14	\$ 1,793,328	11.46%	\$ 128,095	18	\$ 2,032,153	14.33%	\$ 112,897
Transportation																									
1 Dept. of Transportation	Transportation	5	\$ 209,574	.70%	\$ 41,915	4	\$ 273,007	.92%	\$ 68,252	7	\$ 583,332	1.89%	\$ 83,333	4	\$ 191,872	.82%	\$ 47,968	3	\$ 120,661	.77%	\$ 40,220	2	\$ 57,696	.41%	\$ 28,848
2 NC Global Transport Authority	Transportation	2	\$ 84,000	.28%	\$ 42,000	2	\$ 84,000	.28%	\$ 42,000	1	\$ 41,074	.13%	\$ 41,074	1	\$ 29,223	.12%	\$ 29,223	1	\$ 36,582	.23%	\$ 36,582	3	\$ 153,466	1.08%	\$ 51,155
Total Transportation		7	\$ 293,574	.77%	\$ 41,939	6	\$ 357,007	1.20%	\$ 59,501	8	\$ 624,406	2.03%	\$ 78,051	5	\$ 221,095	.94%	\$ 44,219	4	\$ 157,243	1.00%	\$ 39,311	5	\$ 211,162	1.49%	\$ 42,232
Dept. of Health and Human Serv.																									
1 Central Administration	Health & Human Svcs.	9	\$ 427,887	1.44%	\$ 47,543	3	\$ 182,748	.61%	\$ 60,916	2	\$ 155,608	.50%	\$ 77,804	0	\$ -	.00%	\$ -	3	\$ 137,396	.88%	\$ 45,799	3	\$ 214,186	1.51%	\$ 71,395
2 Div. of Aging	Health & Human Svcs.	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
3 Div. of Child Development	Health & Human Svcs.	1	\$ 31,570	.11%	\$ 31,570	1	\$ 39,625	.13%	\$ 39,625	4	\$ 256,198	.83%	\$ 64,050	5	\$ 260,416	1.11%	\$ 52,083	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
4 Div. of Health Services	Health & Human Svcs.	4	\$ 209,463	.70%	\$ 52,366	0	\$ -	.00%	\$ -	3	\$ 178,658	.60%	\$ -	1	\$ 55,830	.24%	\$ 55,830	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
5 Div. of Information Resource Mgmt.	Health & Human Svcs.	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
6 Div. of Medical Assistance	Health & Human Svcs.	1	\$ 28,619	.10%	\$ 28,619	3	\$ 112,050	.38%	\$ 37,350	2	\$ 208,288	.68%	\$ 104,144	1	\$ 45,292	.19%	\$ 45,292	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
7 Div. of Mental Health	Health & Human Svcs.	6	\$ 293,533	.99%	\$ 48,922	14	\$ 725,044	2.44%	\$ 51,789	14	\$ 718,549	2.33%	\$ 51,325	15	\$ 807,137	3.43%	\$ 53,809	10	\$ 528,505	3.38%	\$ 52,851	7	\$ 396,941	2.80%	\$ 56,706
8 Div. of Public Health	Health & Human Svcs.	2	\$ 145,820	.49%	\$ 72,910	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	4	\$ 141,504	.90%	\$ 35,376	2	\$ 88,206	.62%	\$ 44,103

**Appendix E (Cont.)
Summary of Personal Services Contracts by State Agency**

State Agency	Legislative Appropriations Committee	For Fiscal Year '07-'08 (July-June) > \$25,000				For Fiscal Year '06-'07 (July-June) > \$25,000				For Fiscal Year '05-'06 (July-June) > \$25,000				For Fiscal Year '04-'05 (July-June) > \$25,000				For Fiscal Year '02-'03 (July-June) > \$25,000				For Fiscal Year '01-'02 (July-June) > \$25,000			
		No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '07-'08	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '06-'07	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '05-'06	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '04-'05	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '02-'03	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000	No. of Contract Pymts >\$25,000	TOTAL Payment Amount > \$25,000 Paid FY '01-'02	% Total Amount Paid >\$25,000	Avg. \$\$ Contract Payment >\$25,000
9 Div. of Services for the Blind	Health & Human Svcs.	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
10 Div. of Social Services	Health & Human Svcs.	4	\$ 228,724	.77%	\$ 57,181	4	\$ 174,269	.59%	\$ 43,567	1	\$ 30,723	.10%	\$ 30,723	2	\$ 80,523	.34%	\$ 40,261	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
11 Div. of Vocational Rehabilitation	Health & Human Svcs.	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
12 Health Choice	Health & Human Svcs.	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
13 Office of Education Services	Health & Human Svcs.	0	\$ -	.00%	\$ -	1	\$ 32,230	.11%	\$ 32,230	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
Total Dept. of Health & Human Svcs.		27	\$ 1,365,616	3.58%	\$ 50,578	26	\$ 1,265,965	4.26%	\$ 48,691	26	\$ 1,548,024	5.02%	\$ 59,539	24	\$ 1,249,197	5.31%	\$ 52,050	17	\$ 807,405	5.16%	\$ 47,494	12	\$ 699,333	4.93%	\$ 58,278
Justice and Public Safety																									
1 Admin. Office of Courts - Indigent Defense Services	Justice & Public Safety	16	\$ 711,840	2.39%	\$ 44,490	7	\$ 306,250	1.03%	\$ 43,750	9	\$ 385,758	1.25%	\$ 42,862	6	\$ 238,327	1.01%	\$ 39,721	0	\$ -	.00%	\$ -	0	\$ -	.00%	\$ -
2 Admin. Office of Courts	Justice & Public Safety	1	\$ 33,000	.11%	\$ 33,000	1	\$ 33,000	.11%	\$ 33,000	5	\$ 259,133	.84%	\$ 51,827	5	\$ 305,456	1.30%	\$ 61,091	17	\$ 659,619	4.21%	\$ 38,801	18	\$ 647,602	4.57%	\$ 35,978
3 Dept. of Correction	Justice & Public Safety	254	\$ 13,490,955	45.37%	\$ 53,114	228	\$ 10,902,642	36.67%	\$ 47,819	257	\$ 12,484,738	40.51%	\$ 48,579	204	\$ 9,134,515	38.85%	\$ 44,777	161	\$ 7,130,751	45.56%	\$ 44,290	156	\$ 6,054,068	42.70%	\$ 38,808
4 Dept. of Justice	Justice & Public Safety	5	\$ 420,305	1.41%	\$ 84,061	6	\$ 422,170	1.42%	\$ 70,362	8	\$ 454,086	1.47%	\$ 56,761	3	\$ 199,305	.85%	\$ 66,435	3	\$ 223,290	1.43%	\$ 74,430	3	\$ 223,021	1.57%	\$ 74,340
5 Dept. of Crime Ctrl. & Pub. Safety	Justice & Public Safety	55	\$ 1,955,183	6.58%	\$ 35,549	61	\$ 3,098,782	10.42%	\$ 50,800	55	\$ 1,904,932	6.18%	\$ 34,635	42	\$ 1,411,041	6.00%	\$ 33,596	45	\$ 1,506,023	9.62%	\$ 33,467	10	\$ 355,306	2.51%	\$ 35,531
6 Dept. of Juvenile Justice & Delinquent Program	Justice & Public Safety	7	\$ 304,038	1.02%	\$ 43,434	11	\$ 388,639	1.31%	\$ 35,331	18	\$ 767,219	2.49%	\$ 42,623	14	\$ 581,371	2.47%	\$ 41,527	11	\$ 406,757	2.60%	\$ 36,978	13	\$ 518,425	3.66%	\$ 39,879
Total Justice & Public Safety		338	\$ 16,915,321	44.32%	\$ 50,045	314	\$ 15,151,483	50.95%	\$ 48,253	352	\$ 16,255,866	52.75%	\$ 46,181	274	\$ 11,870,015	50.48%	\$ 43,321	237	\$ 9,926,440	63.42%	\$ 41,884	200	\$ 7,798,422	55.01%	\$ 38,992
75 TOTAL ALL AGENCIES		629	\$ 38,169,091	100.00%	\$ 60,682	543	\$ 29,735,057	100.00%	\$ 54,761	610	\$ 30,817,293	100.00%	\$ 50,520	457	\$ 23,514,066	100.00%	\$ 51,453	329	\$ 15,652,915	100.00%	\$ 47,577	301	\$ 14,177,060	100.00%	\$ 47,100