

Governor's FY 2025-27 Capital Budget Development Kickoff

October 11, 2024

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# **Capital Change Budget Kickoff**

# Objectives

- 1. Explain capital priorities for biennium budget requests
- 2. Review the budget process, guidelines, and timeline for capital requests
- 3. Answer questions and share knowledge across agencies

# **Priorities for Agencies Budget Requests**

# Prioritize requests focused on:

- Meeting critical needs
- Enhancing service delivery
- Investing in evidence generation



Align requests with agency strategic plans, performance measures, and priority questions.

# What does this mean for Capital requests?



Potential areas where there is high need requests (e.g. longstanding refurbishment needs) or which have not received as much funding in recent years.



**Existing projects** in planning stage or underway but inflation is a major issue for some projects:

- OSBM maintains flexibility funds to support projects impacted by inflationary pressures.
- Identify requests where you have also applied for the OSBM pot so we can update as decisions are made.



Projects needed to deliver agency strategic plans.



**Long Session Budget Development Process** 









# Aims to streamline agency capital budget development process.

- Summarize all capital and repairs & renovations (R&R) budget requests *prior to submitting any Worksheet-IIIs*.
- 2) Work with OSBM in December and January to:
  - 1) Refine requests given constraints
  - 2) Support requests with data and evidence
- Incorporate feedback into WSIIIs for capital <u>only</u> WSIIIs are not needed for R&R requests.

ABC List Template – Capital		
Matching OC-25	• An OC-25 form, signed off by the State Construction Office, is required.	
Federal or State Mandate	<ul> <li>Indicate if this request is due to a federal or state mandate.</li> </ul>	
Health & Safety	<ul> <li>Indicate if this request is to address health and safety considerations.</li> </ul>	
Needed for Gov't Services	<ul> <li>Is this project needed to continue existing or provide new government services?</li> </ul>	
Extend Useful Life	• Will this project extend the useful life of the building?	
Increase Operational Efficiency	Will this project increase operational efficiency?	
Timing	<ul> <li>Anticipated timeframe for planning and construction.</li> </ul>	
Operating Costs	<ul> <li>Estimated operating costs that would be associated with the new capital project.</li> </ul>	

These categories are based on the capital improvement needs criteria outlined in G.S. 143C-8-3.

Summary of Request Justification	<ul> <li>Provide a summary of the justification for the R&amp;R request, including any data and evidence that describes the need.</li> </ul>
	• An OC 25 form, signed off by the State Construction Office is required
Matching OC-25	<ul> <li>An OC-25 form, signed off by the State Construction Office is required for Non-General Fund R&amp;R requests.</li> </ul>
Type of Repair Requested	• Indicate the type of repair and renovation project requested.
Timing	<ul> <li>Anticipated timeframe for planning and construction.</li> </ul>

These categories are based on the allowable use of funds for the Repair and Renovation Reserve outlined in G.S. 143C-4-3.

#### **Capital ABC List Meetings**

# For each request, agencies should be able to answer:

- 1. What is the capital requirement, and why is it necessary to proceed with it now?
  - How urgent are repairs and why?
  - How will a new facility contribute to an agency's goals or improve service delivery?
  - What is the demand for a new park / museum / community college facility / etc.?
- 2. What other approaches did you consider?

\* E.G.: if a new office building, did you consider leasing instead/ what are the pros & cons of state ownership vs leasing?

- 3. What impact do you expect on operating costs?
  - What efficiencies do you anticipate? If higher costs, will you require additional state funding, or will fees/other income cover?

# **Step 2: WSIII Forms**



#### Step 2: Worksheet IIIs (Capital)



# Final change requests *must* be submitted in IBIS.

- WSIII-C for capital project requests
- WSIII-R for R&R projects are NOT required BUT OC-25s are needed for all Non-Gen fund R&R projects.



WSIIIs are due by January 17, 2025.

# \*Note: OSBM will NOT bring forward any WSIIIs in IBIS.

## Worksheet III (Capital)

# OSBM will prioritize requests:

- Contributing to agency priorities/agency strategic plans
- Are required to meet critical service delivery needs
- Address inflationary pressures



# Looking for use of evidence and/or data, e.g.

- Why is a new building/refurbishment/leasing best option?
- What difference does hybrid working make to demand for office space? How will agencies manage this?
- What is the demand for a new facility/museum/park/etc.?



# Inflationary adjustments must be backed by evidence:

- 1. There is no increase in project scope; and
- 2. Attempts to live within current budget constraints have been made.

### Worksheet III (Capital)



Agencies should explain why proposed projects are a priority:

# \* Critical Criteria:

- Mandated by Federal or State law
- Health & safety considerations
- Timing

# \* Strategic Criteria:

- Advance the Agency's strategic goals and objectives
- Address increased relevant populations and/or services
- Operational benefits
- Cost-benefit/finance/economic considerations
- Environmental or historic preservation

\*All requests <u>over \$100,000</u> must have an OC-25 Cost Estimate certified by the State Construction Office.

### Worksheet III (Capital)



Please read over the New Capital Projects Job Aid for step-by-step details on the WSIII.

- Job Aid has more information on OC-25s and on filling out Non-General Fund project requests.
- Examples of cash-flowing larger project requests.

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Renovate Headquarters Building	\$10M	\$20M	\$15M	\$5M		

#### **Capital Projects and Repairs & Renovations**





WSIII-Cs are required for all General Fund and receipt-supported capital projects.



# R&R

- Agencies should include R&R requests in their Capital and R&R ABC Lists, which includes:
   A list of one-time R&R projects for FY 2025-27
- No WS-III-Rs required for R&R.
- Submit OC-25s for all Non-Gen Fund R&R projects.

# 2024-25 Budget Development Key Dates



2024-25 Budget Preparation Key Dates/Deadlines		
Date	<u>Action</u>	
December 6, 2024	Capital and R&R ABC Lists, IT Request Surveys/Operational JDFs due for agencies	
December - January	Capital ABC Meetings with OSBM	
January 17,2025	WSIIs, and IIIs, OC-25s, and Special Provision Forms due	
February 17, 2025	Final Special Provision language due	
March	Budget Book Released	



- FY 2025-27 Budget Instructions
- Templates and Job Aids:
  - Capital and R&R ABC List Template (Excel file)
    - New Capital Project Requests
    - Capital Repairs & Renovations
  - Special Provision Submission Form (Word doc)
    - Special Provisions
- Your OSBM budget development analyst!





# Stay in touch!

#### **Capital Budget Development**

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